

Challenges & Opportunities Edouard Cuendet, Managing Director

Facts & Figures



13th

Geneva in the Top 20 of global financial centers



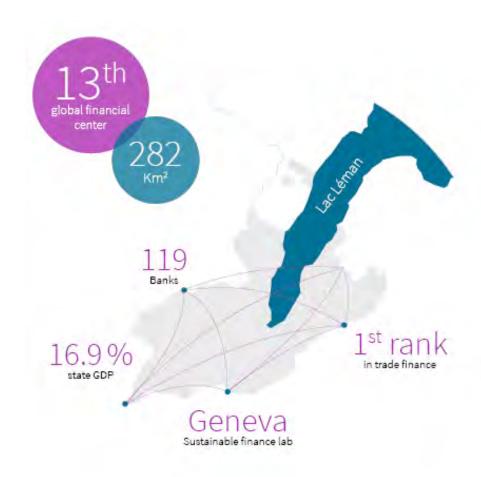
37'000 employees



17%
Contribution to the Geneva State GDP



The Geneva financial center





Classification of Geneva Banks

	Number of banks	Employees
Cantonal bank	1	714
Big banks	2	2'627
Raiffeisen banks	6	166
Commercial and investment banks	24	6'729
Other banking institutions	6	86
Foreign-controlled banks	53	7'879
Banches of foreign banks	9	351
Private bankers	4	242
Representations of foreign banks	13	59
Swiss National Bank	1	2
	119	18'855

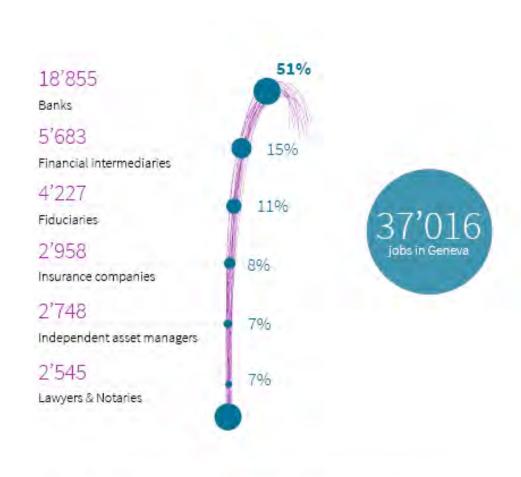


Sources: REG (Répertoire des Entreprises du canton de Genève) / Geneva Financial Center / SNB / FINMA

Notes: Source of REG data is a survey conducted in july 2015

Research and table: Geneva Financial Center – September 2015

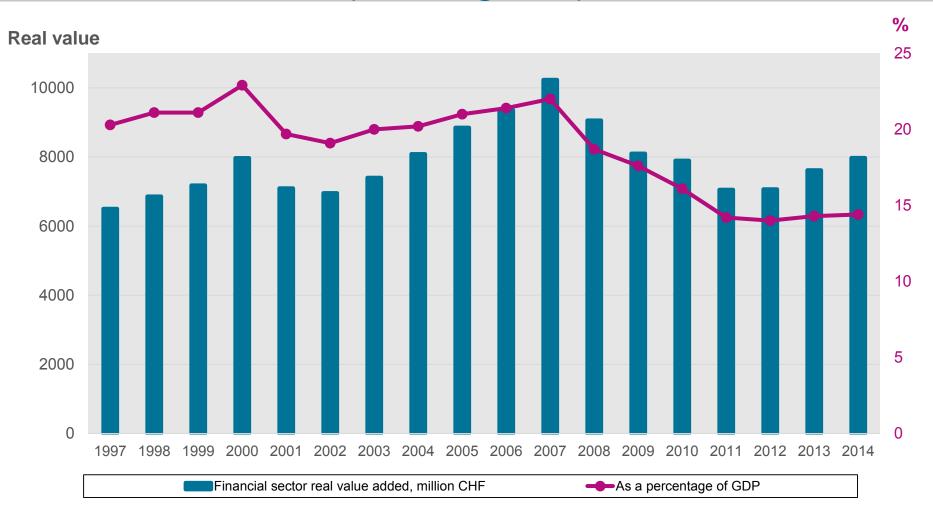
Number of employees in Geneva Financial Center







Growth in the contribution of the financial sector* to Geneva state GDP (including IGOs)





Sources: Institut CREA – August 2015

Graph and research: Geneva Financial Center – August 2015

^{*} NOGA codes 64 to 66: financial activities and insurances

^{**} nominal value, including intergovernmental organizations, before "taxes minus subsidies" adjustments

Top 20 global financial centers





Source: The Global Financial Centres Index 18, Z/Yen Group, London – september 2015

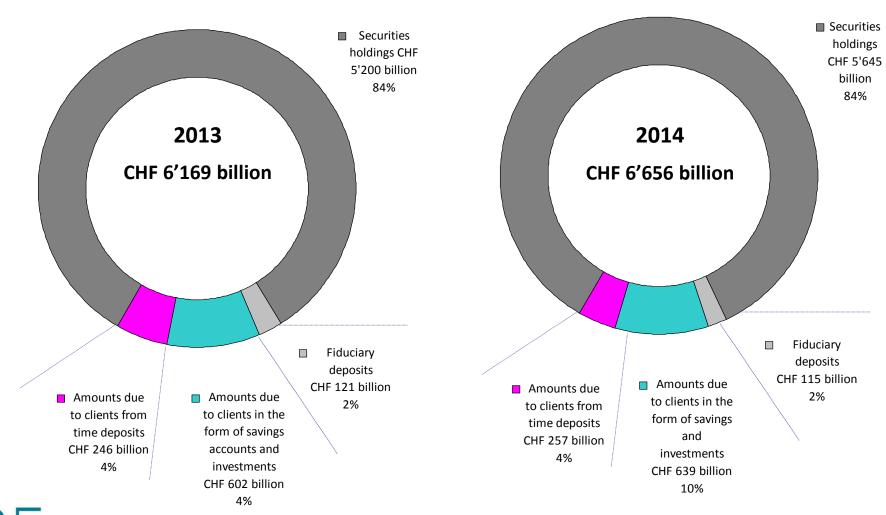
Infographics: Geneva Financial Center – March 2015

Banks in Switzerland (2014 figures)

	Number of banks	Jobs
Cantonal banks	24	17'126
Big banks	2	36'083
Regional and savings banks	63	3'938
Raiffeisen banks	1	8'406
Commercial and investment banks	47	12'570
Commercial banks (other)	13	7'072
Foreign-controlled banks	91	17'204
Branches of foreign banks	27	1'055
Private bankers	7	598
	275	104'053

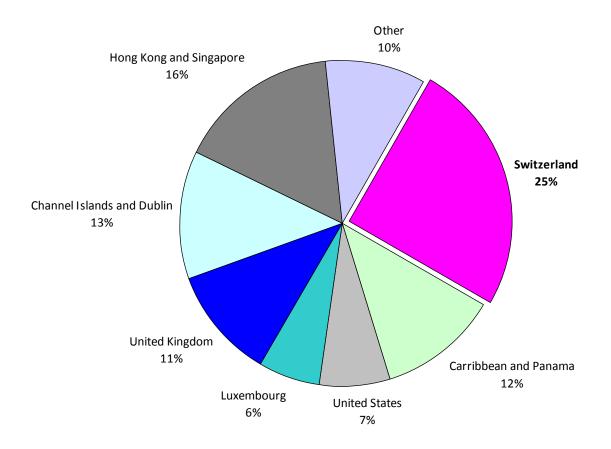


Assets under management in Switzerland (using the "SBA method")



Main financial centers for transnational private savings

(2014 figures)





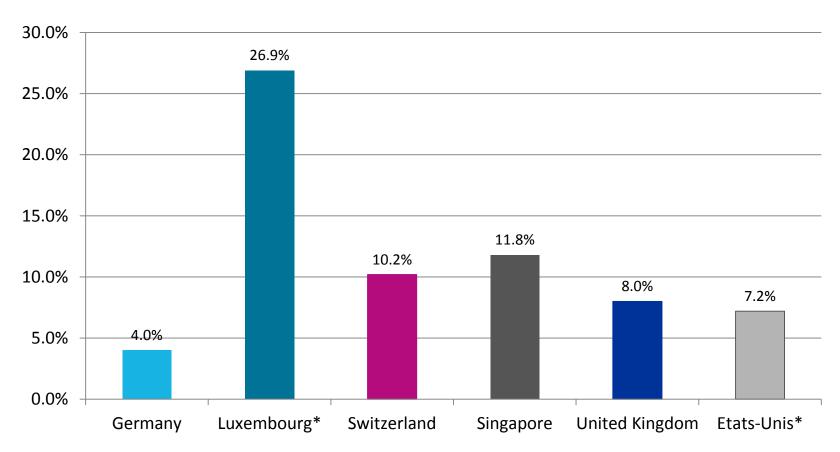
Source: Global Wealth 2015, Boston Consulting Group

Chart: Geneva Financial Center – July 2015

Share of the financial sector in Swiss GDP

(2014 figures)

With a 10.2% share of GDP, the financial sector is a sizeable contributor to the national economy. In international comparison, its share is slightly higher than in most other large financial centers, but considerably lower than in Luxembourg.





Source: The Swiss Financial Centre: Key Figures, April 2015, State Secretariat for International Financial Matters

* Note: 2013 data for Luxembourg et the USA Chart: Geneva Financial Center – May 2015

Promotion & Communication



«Cluster» effect



Promotion & Communication: outlook (I)

Global outlook

- Wealth management is a dynamic industry:
 - ✓ New wealth in emerging economies
 - ✓ Ageing populations in developed countries need to save
- A largely cross-border industry, concentrated in a few specialized centers, including Switzerland
- Allocation of savings:
 - ✓ In financial centers with a large concentration of capital, which offer more investment opportunities at a competitive price
 - ✓ Risk diversification: savings invested in countries viewed as safe (legal framework, monetary stability)



Promotion & Communication: outlook (II)

Outlook for Switzerland

- Well positioned:
 - ✓ Critical mass
 - ✓ Recognized expertise
 - ✓ Well-capitalized banks with global networks
 - ✓ Multi-market, multi-currency and multilingual management
 - ✓ Political, legal and monetary stability
 - ✓ Quality of the infrastructure
- Main challenges:
 - ✓ Successfully negotiate the transition to automatic exchange of information
 - ✓ Combat trend towards protectionism
 - ✓ Resist "Swiss finish": we are our own worst enemies!



Promotion & Communication: outlook (III)

Outlook for Geneva and the Lake Geneva area

Cluster effect:

- ✓ Wealth management
- ✓ Commodities trading (Cargill, Total, Lukoil)
- ✓ Shipping, inspection (MSC, SGS)
- ✓ Multinationals (P&G, Caterpillar, Richemont, Nestlé)
- ✓ International organizations (UN, WIPO, WTO, WHO)
- ✓ Universities, EPFL
- ✓ Airport



> Commitment to maintaining the links in this unique value chain

Education







Professional and continuing education



Fundamental research



Education: objectives

From apprenticeships to fundamental research

- Develop and strengthen the knowledge and competencies of banking and financial staff
- Develop a palette of professional training and academic programmes to meet the needs of banks
- Promote careers in banking through various channels
- Inform students about educational pathways in banking and finance



THANKS FOR YOUR ATTENTION

